Build Better Products Faster

Digital Workflows

for

New Product Introduction (NPI) Excellence

Kris Gorrepati and Manish Mathur

Designed by
Cambrian Lab



About Cambrian Lab

Mission: To Provide Effective and Practical Solutions for New Product and Supply Chain Development

Team

Supply Chain, New Product Introduction, and Technology Experts from SAP, Samsung, Siemens, GM, Ford, Applied Materials

Expertise

- New Product Introduction, Supplier Development and Quality Management
- Enterprise and Supply Chain Technology (ERP, SCM, Manufacturing, CRM, Sourcing, Finance)

Industries

Automotive, High-tech, Semiconductor Equipment, Medical Devices, Consumer Products (From Fortune 100 to Start-ups)

Locations

SF Bay Area, Detroit, Boston, Houston





Buckman Fr

Offerings

ZFlow – <u>Digital Workflow for the Modern</u> <u>Supply Chain</u>

Panelists

Kris Gorrepati

- 20+ years experience in New Product Development and Introduction and Supply Chain Manufacturing
- SAP, Samsung, Ford, Caterpillar
- Auto, High-tech, Software
- Michigan Tech (Mech Engg.), UCLA

Manish Mathur

- 20+ years experience in PLM, Manufacturing, and Data Management
- Ford, GM, Siemens PLM...
- Auto, High-tech, Software
- Michigan Tech (Elec Engg.), Walsh College (MBA)

New Product Introduction (NPI) Today

338



Elon Musk 🕗 @elonmusk · 8h I do think that great design & engineering of products are critical, but manufacturing & supply chain require orders of magnitude more work A.

7.8K

17. 472

Even simple products are increasingly complex, connected and intelligent systems

Increasing number customer and regulatory requirements

...



Complicated and risky supply chains Never enough time for flawless launches



Effective New Product Introduction (NPI) Orchestration is a Challenge for Most Organizations





Process and Information Silos Are Obstacles to NPI and Sustaining Engineering Excellence



Substantial Increase in Degree of Difficulty when Suppliers are Involved





Enter ZFlow – The Swiss Army Knife of Digital Workflow





Digital Process Orchestration for NPI with ZFlow

Innovative NPI Process Orchestration with Integrated Workflows and Techniques





Innovative Workflows and Techniques for NPI Excellence

Program Management

Phase-Gate Program Management, Concurrent Engineering Orchestration, Agile Phase-Gate, NPI Program Risk Management

Component Engineering

Manufacturer Part Selection, Component Change Analysis, Product Change Notice Analysis and Resolution, End-of-life Analysis

Manufacturing Engineering

Process Planning, Process FMEA, Control Plan, Manufacturing Process Change, Deviations, Non-conformance Resolution

Product Planning

Voice of Customer, Requirements Management, Specification Management, QFD, System/Design FMEA, Usability FMEA...

NPI Sourcing and Supplier Development

Supplier Qualification and Selection, Supplier Development, Supplier Readiness Checks, Pre-production Procurement (Purchase Req/Order)

Quality Engineering

Product and Process Characteristics, Control Plan Implementation, CAPA, Root Cause Analysis (RCA), Measurement Systems, Failure Reporting (FRACAS)

Product Engineering

Systems Model, Parts, Bill of Material, Part/BOM/Firmware/Software Release, Product Cost Analysis, Lead Time Assessment

Verification and Validation

System and Design Verification Plan and Report, Simulation and Test Result Data Management, Closed Loop Test Failure Resolution

Regulatory and Standards Certification

CE, FDA, RoHS..(Compliance evaluation, readiness, preparation and submissions)



Industry Specific Workflows and Techniques for NPI

Flow



Sustaining Engineering and Continuous Improvement with ZFlow





Our Mission for NPI and Sustaining Engineering





NPI Process Orchestration with **Z**Flow

Stage-gate process with cross-functional teams

Z	Launch Administration * Data Maintenance * New Repository * Reports My Profile * Pad Process Process<
6	Template - New Product Development - Stage Gate Process
Template Roles	Members Workflow Graph View Log Report
Star	Program Set up Concept Development Concept Approval Project Design and Engineering Launch Pad Administration - Data Maintenance - New Prot Review Concept Development Design Activity Review Concept Development Concept Development Concept Approval Concept Development Concept Development C
	® Template - New Product
	Templation Notes Members Workflow Graph View Log Report Image: State
OW/	O Project Manager O Quality Coordinator

F

Making Suppliers integral to NPI and Sustaining Engineering

		Supplier - List		
Supplier Edit Item Copy Item	Delete Items Load Data Edit All Re	Tresh		
ame Address All				
/ Name*	Supplier ID*	Business Name	Suppli	er Type Active
1 Alps Electric				
2 Avioq	SAVIOQ	Aviog Inc.	Contra	ctManufacturer +
3 Avnet				
4 Bosch Sensortec				
5 Broadcom				
6 Carrier	Carrier	Carrier UTC		
7 Cirrus Logic				
8 Genco	Genco	Genco Contractors		+
9 Generac	Generac			
10 Honeywell	Honeywell			
11 Huizhou Desay		Laurah Baddan O		
12 Intel		Launch Pad for Su	ipplier Administrator	
13 Jabil	Crossfunctional Quality			
14 Lattice Semiconductor	Failure Report Active(0) Insights New Continuous Improvement	Active(2) I Insights	Supplier Corrective Action Active(1) Insights	
	Attive(0) I Insights I New	BD Problem Solving Process Active(1) Insights New		
	Supplier Performance Active(6) I Find I New	Supplier Risk Assessment Active(1) Find New	Supplier Audit Active(2) Insights New	Supplier PPAP
	Supplier Collaboration			
	Forecast Collaboration	Purchase Order Collaboration Active(3) Insights	Subcontract Purchase Order Active(0) Insights New	Supplier Batch Manufacturing Record Active(0) Insights New
	Supplier Product Development Active(1) Linsights I New			

14

NPI Process Orchestration with **Z**Flow

Information-rich Supporting Workflows



Out-of-the-box Integration to Engineering, ERP(SAP..), Manufacturing, Supply Chain systems



Innovative and Effective Techniques for NPI Program and Supply Chain Risk Management

Supplier Risk Analysis

Wew Spre t Number	ihow adsheet	Reports Close	Comments				
t Descript	tion:	A10X SOC					
nufacturin	o Plan	t: Portland					
Default							
		Seq No.= ()					
1		1	Quality		60.00	3	69.00
		# Seq No.	Risk Category	Risk Subcategory	Weight	Score	Rating
		1 1	Quality	Defects per million	30.00	3	33.00
		2 2	Quality	Ease of problem resolution	25.00	2	18.00
		3 3	Quality	Product complexity	15.00	4	22.00
		4 4	Quality	Timeliness of corrective action	25.00	2	18.00
		5 5	Quality	Value of product	5.00	4	7.00
		# Period		Score			
2		2	Disruption		40.00	2	31.00
3		3	Procurement		0.00	0	0.00
4		4	Inventory		0.00	0	0.00

Product Supply Ch	hain Risk
-------------------	-----------

A

Z Product Supply Chain Risk Anal	rais - ZPhoneX			
Show Reports Conce Comme	0			
Product Supply Chain Risk Analysis	App ID:	PSRA01001		
ZPhoneX	Part Info			
0 🗈 A10X	Part Number:	ZPhoneX	Part Name:	ZPhoneX
O B Battery	Sourcing Risk			
Communication-module	Overall Sourcing Risk:	Low		
C 🗈 sg chip	Single Sourcing Risk:	Low		
C B Baseband	Component Availability Risk:	Low		
	End Of Life Risk:	Low		
	Sourcing Risk Details			
	Components with Single Sourcing Risk:	5		
	Percentage of Components with Single Sourcing Risk:	10.00000		
	Components with Availability Risk:			
	Percentage of Components with Availability Risk:			
	Components with EOL Risk:	3		
	Percentage of Component with EOL Risk:	5.00000		
	Supplier Risk			
	Supplier Quality Risk:			
	Supplier SLA Risk:			

Supplier Readiness Assessment

Part Number	Source	Supplier Name	Supplier Relationship Status	Supplier Maturity Level
ZPhoneX	ExternalManufacturing			
User Interface	ExternalSource			
Cameras	ExternalSource	LG Innotek	Preferred	Integrated
Mechanical	ExternalManufacturing			
A10X	ExternalSource	Intel	Preferred	
Memory	ExternalManufacturing	Micron	Preferred	Integrated
Power Management	ExternalSource			
Communications-module	ExternalManufacturing			
Display	ExternalSource	Huizhou Desay	Qualified	
Giue Logic	InternalSource			
Electromechanicals	ExternalSource			
Battery	ExternalSource	Honcell	Qualified	Basic
Box Contents	ExternalManufacturing			
Cameras	ExternalSource			
Camera-Lens	ExternalSource	Yujingguang Kantatsu Largan	Qualified Qualified Qualified	Basic Advanced Advanced
Communications-module	ExternalManufacturing			
GN-Receiver	Procured	Qorvo	Qualified	
Baseband	Procured	Skyworks Broadcom	Preferred Preferred	
BT-WLAN-Module	Procured	Broadcom	Preferred	
BT-GNSS-Frontend	ExternalSource	Broadcom	Preferred	
RF Frontend	Procured	Analog	Active	Advanced
RF Transceiver	Procured	Qualcomm	Qualified	
RF Frontend	Procured			
Envelope Tracking IC	Procured	Texas Instruments	Preferred	Integrated

Lead Time Tracking and Analysis

F

			-		
rtWassenbly Attachments BON Proc	oss Suppliers Alternates	Substitutes Manuf	acturers Configurations	Supply Chain Assess	Part Changes
	Lead	ltime Analysis	- ZPhoneX		
Date: 2021/06/25 🛅 Date Needed: 2021/0	ece 🖾 🗘				
ZhoneX	Procured				
() Allox	ExternalSource	Intel	22		
() Satery	EdemalSource	Honcell	33		
(1) 🗾 Bax Contents	Procured				
(j) Cameras E	EdemalManufacture	ing			
🕕 💕 Camera-Lena	ExternalSource	Lergen	18		
(1) Camera-Lens	ExternalSource	Kantatsu	30		
🕕 💕 Carrera-Lena	ExternalSource	Yujingguang	24		
(1) 🧧 Communications-module 🗉	InternalManufacturi	ng			
III III-GNSS-Frontend	ExternalSource	Broadcore	24		
() ST-WLAN-Module	EdemalSource	Broadcore	35		
🕕 🗾 Baseband	ExternalSource	Broadcore	11		
🕕 🝯 Baseband	EdemalSource	Skyworks	15		
O ON Receiver	ExternalSource	Qorve	22		
RF Frontend	EdemalManufacture	ing			
(1) Antanna Switch Module	ExternalSource	Analog	22		
(1) Envelope Tracking IC	ExternalSource	Texas instrument	s 0		
D FEM	Procured				
D FRM	Procured				
C C C Transmission					

Component Engineering Innovations in ZFlow



Component Manufacturer Selection and Change

Product Change Notice (PCN) Analysis Component End-of-life Analysis



Component Impact and Product Change Notice (PCN) Analysis

Z Component Impact Analysis	s - 5106813F23 IC Pre-programmed				
Show Tree Show Reports	Close Comments				
View Spreadsheet	CIA00001	Part Number	E106012E22		
App ID.		Fart Number.	5100615F25		
Part Name:	IC Pre-programmed				
Part Info					
Part Number:	5106813F23	Part Name:	IC Pre-programmed		
Part Lifecycle Status:	Can be Purchased				
Total Cost:	2.3				
Sourcing Risk					
Sourcing Risk:	High				
Sourcing Recommendation:	Single sourced. Find drop-in replacement				
Revenue Impact					
Revenue Impact Sales Orders:	3300000				
Revenue Impact Forecast:	6000000				
Revenue	Impact by Customer		Revenue Impa		
Verizon ATTMot	bile L3 Department of Navy				

🗎 testdri	ve.zflow.io/	zflow/nui	/main.jsp?	external_w	rin=true&link=	/servlet/zapp%	63Fcommand%3Dview	%26cls%3DPCNIm	pactAnalys	sis%26scope%3Dreque	est%2
Z PCN	Impact Ana	alysis - P	CNA0000	i							×
Show Tree View	Show Spreadsheet	Reports	Close	Comments							
App ID:		PCNA	00006		PCN N	anufacturer:	Broadcom	PCN Nun	nber:	BRCM312	
PCN Issu	e Date:				PCN F	Receipt Date:					
Default											
	MPN f	rom PCN				PC	CN Type		PCN Note		
1	BRBB-	321									
2	BRCM	812									
Default	2										
	MPN f	rom PCN	Internal	Part MPN	Internal Par	t Manufacturer	Internal Part Number	Internal Part De	scription	Internal Part Lifecycl	e Status
1	BRBB-	321	BRBB/32	L	Broadcom		Baseband	Baseband			
Default	-										
"	PCN M	atched P	art No	Pa	rent Assembl	y	Parent Assembly	Desc	Parent As	m Lifecycle Status	
1	Basebi	and		Co	mmunications	-module	Communications-r	nodule			
2	Baseba	and		Yp	none		Yphone				
3	Baseba	and		ZP	honeX		ZPhoneX				

Component Impact Analysis to understand risk and revenue impact of components

PCN Analysis to intelligently match PCN parts to Internal Parts and their impact on assemblies and finished goods



Component End-of-life Analysis

Show Tree Show View Spreadsheet Reports	Close Logs Comments
Part Info	
App ID:	EOLA00001
Part Number:	Baseband
Part Name:	Baseband
Manufacturer Part Number:	SKBB123
Manufacturer Name:	Skyworks
Last Time Buy Date:	2020/08/31 0:00:00
Total Cost:	
Part Lifecycle Status:	Can be Purchased
Status	
Criticality Score:	500
Status:	Under Watch
Inventory Info	
Total Demand:	100000.00000
Total On Hand Inventory:	500000.00000
On Order Qty:	0.00000
Balance Qty:	-500000.00000
Update Info	
Last Update:	2020/07/16 7:43:29 Updated By: admin@zflow.io
Default	
# Site Buy	rer Demand On Hand Inventory On Order Qty Balance Estimated Run Out Date
1 Shenzen Robe	ert 0.00000 0.00000 0.00000
2 Taipei Tim	100000.00000 500000.00000 0.00000 -500000.00000 2020/09/30 0:00:00

End-of-life Analysis to analyze and come up with the right strategy when manufacturer parts are going EOL

- Last Time Buy from Manufacturers (requires visibility into expected future volumes)
- Distributors
- Buy the Design and Contract
 Manufacture
- Essentially buy time and enough have volume until Redesign and Requalification
- Last resort, EOL your product
- Customer communication

Z Flow

Rich Capabilities for Integrating to ERP, Engineering, Manufacturing and Supply Chain Applications









- □ Proven success in many industries
- □ Easy to adopt and loved by users
- □ Easy to get started

Test Drive ZFlow

Free Proof-of-concept



For More Information

Kris Gorrepati

Cambrian Lab +1-408-569-3744 Kris.gorrepati@cambrianlab.net Manish Mathur

Cambrian Lab +1-248-982-3885 manish.mathur@cambrianlab.net

